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January 23, 2015

**VICE PROVOST AND DEAN JEFFERY C. GIBELING**  
Graduate Education and Graduate Studies

**RE: Provost's Implementation Advisory Committee for Graduate Education**

Dear Jeff:

I have reviewed your recommendation to conclude the work of PIACGE, as well as the accompanying implementation summary. I agree with your assessment that the committee has addressed the majority of critical issues with which it was charged and that we should begin implementing many of the actions recommended. Accordingly, I accept your recommendation and officially conclude the work of PIACGE.

As I continue to review the action items that PIACGE has directed to me, I am holding in mind our needs to begin implementing in priority order those that are actionable now, the imperative of consultation with the deans, the Academic Senate as appropriate, and other campus leaders, and our coming leadership transition. The balancing of these considerations has caused me to delay implementation decisions rather longer than I otherwise might, but this should no longer delay announcement and publication of the PIACGE recommendations. Therefore, I will soon publish the PIACGE report online and announce by letter to the deans, chairs, and program directors the conclusion of this important work. I will advise our colleagues that we will be discussing these recommendations in the coming weeks, and that implementation decisions will be forthcoming in stages.

Many thanks to you and the other committee members for your diligent work and effort on behalf of graduate education and UC Davis.

Sincerely,

A handwritten signature in cursive script that reads "Ralph J. Hexter".

Ralph J. Hexter  
Provost and Executive Vice Chancellor

c: Academic Senate Chair Knoesen  
Interim Assistant Executive Vice Chancellor Loessberg-Zahl  
Faculty Advisor Ken Burtis  
PIACGE members